# Port of Columbia County 2024-2025 PROPOSED BUDGET



# PORT OF COLUMBIA COUNTY 2024-2025 DRAFT BUDGET TABLE OF CONTENTS

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### **EXECUTIVE DIRECTOR'S MESSAGE**

As we begin the new fiscal year 2024-2025, I am pleased to present our budget plan that reflects the Port's strong commitment to fiscal responsibility and operational stability. Despite the challenges faced in the previous year, I am optimistic about the Port's future.

The updated Strategic Business Plan reflects months of collaborative effort and will serve as the primary planning document to guide policies and priority capital improvement projects at the Port over the next decade.

The Strategic Business Plan identified three strategic priorities for the Port's future:

- Invest in development and modernization of existing properties; and
- Development of projects at Port Westward; and
- Purchase additional industrial property throughout the Port district.

The proposed FY 2024-25 Budget reflects these priorities, with \$4.152 million budgeted for capital

investment. Close to half of this investment—\$1.95 million—is allocated for dock improvements at Port Westward. The Beaver Dock Modernization Project will structurally retrofit the dock to comply with Oregon's newly established seismic resiliency requirements as mandated by Senate Bill 1567. Phase one of this multi-year project will fund professional services to design, engineer, and permit the upgrades. The Port is applying for state and federal grants to assist with funding, but the construction is currently a substantial unfunded liability for the Port.



Considering this, we have had to make some difficult decisions to ensure the long-term financial stability of the Port. While we remain committed to our core mission and services, we have implemented targeted cost-saving measures. Examples include postponing some non-critical capital projects and reducing non-essential association memberships and travel expenses.

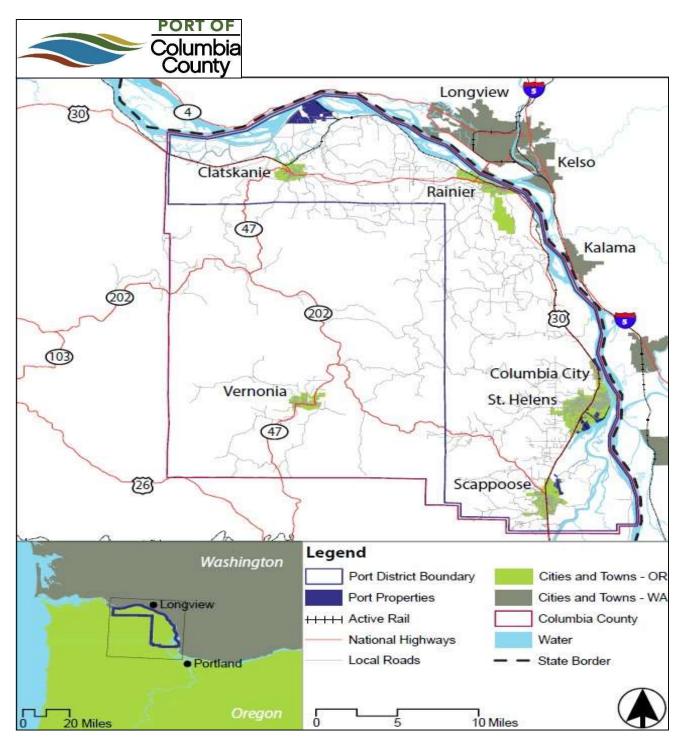
I am confident that our approach will enable us to continue making strategic investments and having a positive economic impact on our region. I want to thank the Port Commission for its support and leadership, the dedicated community volunteers who serve on our Port committees, and our talented staff. Their collective efforts are the reason we can maintain a fiscally responsible budget while we work towards our vision of a diverse regional economy with thriving local businesses, quality jobs, and opportunities for all.

Respectfully,

Sean P. Clark
Executive Director

# **EXECUTIVE FINANCE MANAGER'S MESSAGE**

The Port of Columba County offers a variety of sites and facilities. The Port's portfolio of about 2,400 acres of land is comprised of six industrial parks, an airport, a marine park, RV park/campground, and two other property sites.



#### **BUDGET OVERVIEW**

The Adopted Budget for Fiscal Year (FY) 2024-25 totals \$ 17.8 million, which is an increase from the FY 2023-24 Adopted Budget of \$16.3 million. Several factors contributed to this increase, one of the primary being a shift and reprioritization of capital expenditures planned for FY25 and beyond.

The Port's Strategic Business Plan identifies several strategies to support the financial performance of the Port through monitoring and coordination:

- <u>Strategy 1.1</u>: Maintain financial reserve policy target guidelines as approved by the Port.
- <u>Strategy 1.2</u>: Maintain an operating reserve of at least 90 days to ensure operating revenues will cover project operating and maintenance expenditures.
- <u>Strategy 1.3</u>: Prepare long-term capital projections, including cash-funded capital, available grant funding, existing debt service, and new debt obligations due to future borrowing.
   Prioritize capital projects based on public need, assessed need, government mandates, public safety, tenant/customer needs, and positive cashflow to the Port.
- <u>Strategy 1.4</u>: Continue to revise and maintain fixed asset thresholds based on capital projects.
- <u>Strategy 1.5</u>: Continue to develop an ongoing comprehensive financing plan for prudent utilization and leverage of the Port's assets and capacity.
- <u>Strategy 1.6:</u> Provide a diverse and stable stream of operating revenues generated through ongoing investment.

#### **Financial Reserves**

A Risk Management Tool. The Proposed Budget factors in a total of \$3 million in emergency reserves to mitigate for future unplanned expenditures. In addition, approximately \$425,000 in tenant deposits are held by the Port. Excess funding will be strategically maintained to fund capital projects and leverage the Port's assets to stimulate economic activity and provide an ongoing revenue stream to meet the current and future operational needs of the Port. As shown on page 6, a total of approximately 61% of the Port's budget is considered reserves, with 23% allocated to FY25 Capital Projects and the remaining 38% allocated for future planned capital projects and emergency reserves.

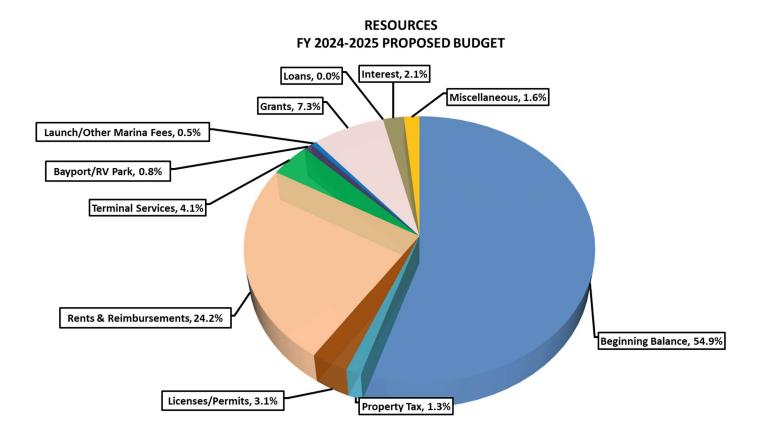
#### **Major Assumptions**

Overall, most property leases provide for annual increases tied to the Western Region Consumer Price Index (CPI). Where applicable, the CPI increase assumed for the 2024-25 fiscal year is 3.5% compared to 6.0% last year. The Marina moorage and Airport hangar fees will not be adjusted this year and are scheduled to increase in July 2025. These rates are adjusted every two years.

Most existing building and property leases are assumed to continue. The revenue forecast does not include any new tenants beyond those with executed agreements as of April 2024. The Port is expecting a few vacancies during the fiscal year. A reduction of approximately \$1.12 million in annual lease revenue is reflected in the budget. Recovery of this deferred revenue has not been factored into the budget.

To set aside funds for ongoing maintenance of existing facilities, the budget includes a new internally monitored Maintenance Expense Account. The Port will internally set aside \$600,000 at the end of FY24 to be used in FY25, and funds in this account will be expended on priority maintenance and repair projects as they are identified and prioritized. A monthly internal transfer of \$50,000 will be added to the account allowing the port to strategically plan for current and future major maintenance type projects.

The overall Resources are illustrated in the graph below:



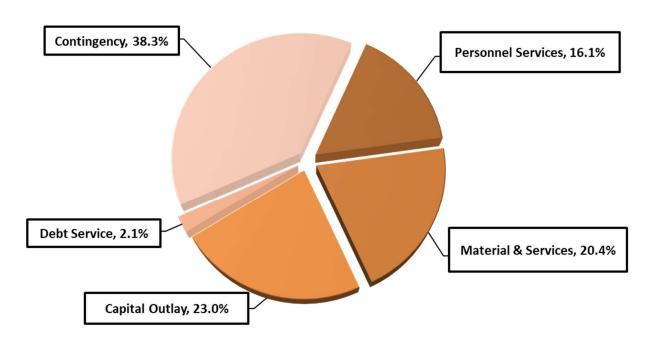
#### **Grant Funding**

As of May 1, 2024, the Port has secured the following grants totaling \$1.305 million for the proposed Capital Projects:

- <u>Oregon State Marine Board</u>: Scappoose Bay Marina Upland Improvements Project \$400,000 Grant. Total cost is estimated to be \$800,000.
- <u>Federal Aviation Administration (FAA)</u>: \$ 385,000 Grant –Scappoose Airport Westside Pavement Project. Total cost is estimated to be \$400,000.
- <u>Federal Aviation Administration (FAA):</u> \$385,000 Grant Scappoose Airport Runway Rehabilitation Project. Total cost is estimated to be \$400,000.
- <u>Oregon Department of Aviation</u>: \$135,000 Grant Emergency Generator Project. Total cost is estimated to be \$324,000.

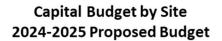
The budgeted requirements of the Port are illustrated in the graph below:

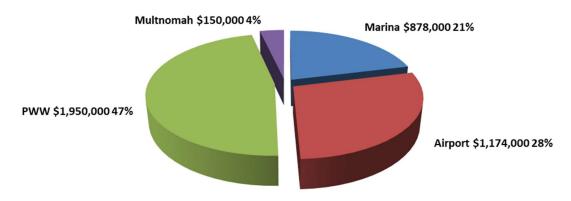
# Requirements FY 2024-2025 Proposed Budget



#### **Capital Projects**

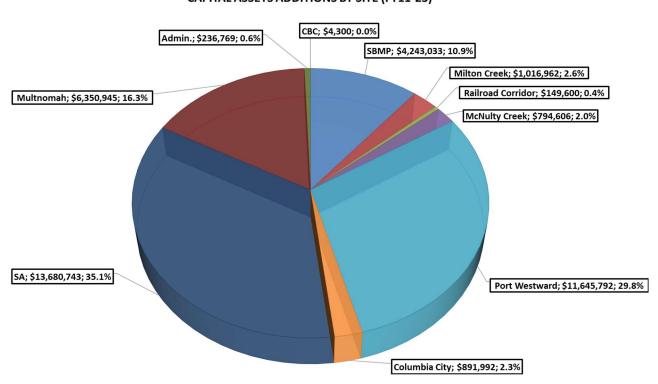
The Proposed 2024-25 budget includes \$4.152 million for 7 capital projects. This amount is based on professional estimates. Approximately \$1.305 million of grant funding has been secured to assist with 4 of the projects; the remaining \$2.847 budgeted for completing the project will be from the strategic utilization of Port reserves. The Port in 2016-2017 revised its fixed asset thresholds, so some projects that would have been capitalized will be included in repairs and maintenance.





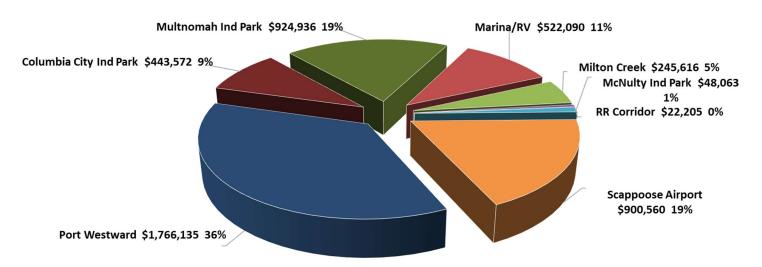
Over the past twelve fiscal years, the Port has spent over \$40 million throughout the district. The chart shows the level of spending by the facility for FY 2011-23.

#### **CAPITAL ASSETS ADDITIONS BY SITE (FY11-23)**



There are about 42 commercial/ industrial tenants spread throughout the Port's facilities and over 100 individual tenants each at the airport and marina. Combined budgeted revenues for all tenant leases, permits, and licenses are more than \$5 million. The following chart shows the proposed revenue by site for FY 2024-25.

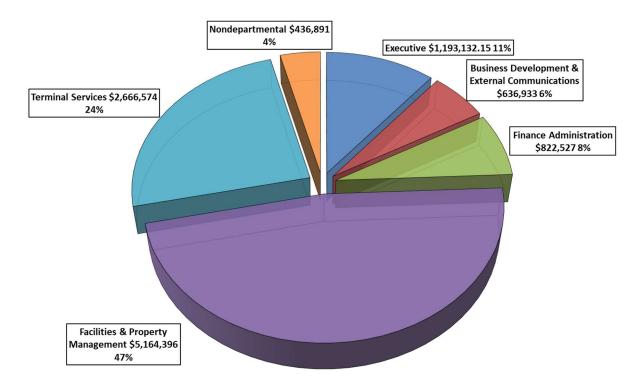
# Revenue by Site 2024-2025 Proposed Budget



Beginning in FY 2016-2017, expenditures are allocated by object classification in each program including Personnel Services, Materials and Services, and Capital Outlay. The only exception is Debt Service and Operating Contingency, which will be reported in non-departmental. The graph below looks at the total proposed expenditures by program.

The Proposed budget estimates operating costs to be held at 5%. Staffing full-time equivalents remain at 19 FTE. The Adopted budget includes a COLA wage increase of 3.5% and up to 5% merit increases. PERS estimates are expected to remain at 13.5%. Health insurance premiums will remain relatively flat with exposure mitigated by a higher deductible and Port funded HRA.

In closing the Port of Columbia County continues to be in a good financial position. This is in part from the prudent leadership of the Board of Commissioners and the Executive Director. This budget document illustrates the expected financial performance of the Port of Columbia County for the coming fiscal year if assumptions materialize as stated.



FY2024-2025 PROPOSED BUDGET EXPENDITURES BY PROGRAM

The Port maintains and continuously seeks to improve a system of financial controls and processes that are in place to ensure public-informed decision-making, fiscal accountability, and transparency.

Guy Glenn, Jr.

**Executive Finance Manager** 

Summary of Resources & Requirements												
		Actual		Actual		Actual		Revised		Proposed		Approved
Resources by Category	F	Y 2020-21	F	Y 2021-22	F	Y 2022-23	F	Y 2023-24	F	Y 2024-25	F	Y 2024-25
Property Taxes	\$	26,903	\$	14,945	\$	11,065	\$	10,000	\$	472,500	\$	228,819
Licenses and Permits	\$	545,799	\$	607,845	\$	681,705	\$	608,143	\$	559,057	\$	559,057
Rents and Reimbursements	\$	3,422,156	\$	4,541,939	\$	4,737,732	\$	5,289,513	\$	4,298,527	\$	4,298,527
Terminal Services	\$	184,712	\$	577,512	\$	578,254	\$	718,925	\$	730,000	\$	730,000
Bayport RV Park	\$	151,075	\$	143,375	\$	158,992	\$	163,557	\$	147,860	\$	147,860
Launch Fees/Other Marina Fees	\$	116,310	\$	93,821	\$	86,246	\$	101,011	\$	96,400	\$	96,400
Grants	\$	209,856	\$	259,877	\$	47,035	\$	400,000	\$	1,305,000	\$	1,305,000
Loan Proceeds	\$	2,010,309	\$	0	\$	0	\$	400,000	\$	0	\$	0
Interest Earnings	\$	1,198	\$	132,348	\$	249,144	\$	200,000	\$	376,757	\$	376,757
Tenant Capital Reimbursement	\$	0	\$	0	\$	0	\$	250,018	\$	230,018	\$	230,018
Miscellaneous	\$	1,179,435	\$	1,155,105	\$	983,616	\$	30,000	\$	50,000	\$	50,000
Subtotal	\$	7,847,753	\$	7,526,767	\$	7,533,789	\$	8,171,168	\$	8,266,121	\$	8,022,439
Beginning Fund Balance	\$	6,383,184	\$	7,370,256	\$	8,092,245	\$	8,092,245	\$	9,771,350	\$	9,771,350
Fund Total	\$	14,230,937	\$:	14,897,024	\$	\$ 15,626,034		16,263,413	\$	18,037,471	\$	17,793,789
		Actual		Actual		Actual		Revised		Proposed		Adopted
Expenditures by Category	F	Y 2020-21	F	Y 2021-22	F	Y 2022-23	F	Y 2023-24	F	Y 2024-25	F	Y 2024-25
Personnel Services	\$	1,745,011	\$	1,847,130	\$	2,038,102	\$	2,824,265	\$	2,906,505	\$	2,906,505
Materials and Services	\$	1,808,464	\$	1,823,242	\$	2,159,804	\$	2,295,741	\$	3,679,763	\$	3,679,763
Capital Outlay	\$	2,095,248	\$	628,272	\$	732,368	\$	7,295,000	\$	4,152,000	\$	4,152,000
Transfers	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Debt Service	\$	1,211,958	\$	1,190,990	\$	653,182	\$	785,664	\$	386,743	\$	386,743
Subtotal	\$	6,860,681	\$	5,489,634	\$	5,583,456	\$	13,200,670	\$	11,125,011	\$	11,125,011
Contingency	\$	0	\$	1,315,145	\$	271,228	\$	3,062,743	\$	6,912,460	\$	6,668,778
Ending Fund Balance	\$	7,370,256	\$	8,092,245	\$	9,558,074	\$	0	\$	0	\$	0
Fund Total	\$	14,230,937	\$	14,897,024	\$	15,412,758	\$	16,263,413	\$	18,037,471	\$	17,793,789

This table summarizes actual amounts from Fiscal Years 2021-2023, the adopted amounts for the Fiscal Year 2024 budget, which ends on June 30<sup>th</sup> this year, and proposed amounts for the Fiscal Year 2025 budget.

The following pages provide additional details and figures, which have been incorporated into the chart above.

Resources Detail												
		Actual		Actual		Actual		Revised		Proposed		Approved
Resources by Category	F	Y 2020-21	F	Y 2021-22		FY 2022-23	F	Y 2023-24		FY 2024-25	F	Y 2024-25
Property Taxes												
Current Year's Taxes	\$	0	\$	0	\$	0	\$	0	\$	470,000	\$	226,319
Prior Year's Taxes	\$	26,906	\$	14,945	•	11,065	\$	10,000	\$	2,500	\$	2,500
Total Property Taxes	\$	26,906	\$	14,945	\$	11,065	\$	10,000	\$	472,500	\$	228,819
Licenses												
Hangar Rentals	\$	292,031	\$	315,171	\$	313,481	\$	342,721	\$	321,650	\$	321,650
Slip Rentals	\$	212,146	\$	260,023	\$	235,883	\$	265,422	\$	237,407	\$	237,407
Total Licenses	\$	504,177	\$	575,194	\$	549,364	\$	608,143	\$	559,057	\$	559,057
Rents and Reimbursements												
Leases and Permits - Industrial/Commercial												
Industrial Parks:												
Columbia City	\$	348,653	\$	348,393	\$	390,978	\$	381,859	\$	443,572	\$	443,572
McNulty Creek	\$	40,920	\$	41,534		44,232	\$	47,078	\$	48,063	\$	48,063
Milton Creek	\$	205,054	\$	218,895		224,568	\$	237,851		245,616	\$	245,616
Multnomah	\$	770,670	\$	788,232	\$	836,770	\$	888,036	\$	924,936	\$	924,936
Port Westward	\$	1,008,538	\$		\$	2,141,480	\$	2,356,074	\$	1,036,135	\$	1,036,135
Railroad Corridor	\$	29,982	\$	29,736		31,536	\$	33,428	\$	22,205	\$	22,205
Scappoose Bay Marine Park	\$	35,747	\$	36,087		37,232	\$	38,935	\$	40,422	\$	40,422
Scappoose Airport	\$	642,335	\$	565,165	\$	460,216	\$	675,683	\$	578,910	\$	578,910
Sub Total Leases/Permits - Industrial /Commercial	\$	3,081,899	\$	3,956,520	\$	4,167,012	\$	4,658,943	\$	3,339,859	\$	3,339,858
Reimbursements												
Property Taxes	\$	103,408	\$	•	\$	133,938	\$	123,938		145,126	\$	145,126
Miscellaneous	\$	17,792	\$	10,226		8,098	\$	10,184	\$	10,184	\$	10,184
Property Insurance	\$	103,083	\$	120,742		108,371	\$	108,373	\$	216,159	\$	216,159
Water and Sewage	\$	44,998	\$		-	95,813	\$	63,155	\$	247,200	\$	247,200
O&M	\$	223,780	\$	293,060	\$	258,910	\$	324,920	\$	340,000	\$	340,000
Tenant Capital Improvement	\$	613,246	\$	684,569		-	\$	250,018	\$	230,018	\$	230,018
Subtotal Reimbursements	\$	1,106,307	\$	1,293,264	•	605,130	\$	880,588	\$	1,188,687	\$	1,188,687
Total Rents and Reimbursements	\$	4,188,206	\$	5,249,784	\$	4,772,142	\$	5,539,531	\$	4,528,545	\$	4,528,544
Terminal Services												
Dockage	\$	99,507	\$	277,512	Ś	293,169	\$	341,000	\$	340,000	\$	340,000
Wharfage	\$	308,985	\$	300,000		285,084	\$	377,925	\$	390,000	\$	390,000
Total Terminal Services	\$	408,492		577,512	<u> </u>	578,253	\$	718,925	\$	730,000	\$	730,000
   Marina/RV Park	-	•		-	-			•	-	•	-	•
Campground Sites/Coin Showers	\$	151,074	\$	142,820	Ś	158,992	Ś	163,557	\$	147,860	\$	147,860
Launch Permit (Making Day Use - all categories	\$	61,554	\$	55,823		49,574		59,264	\$	91,000	\$	91,000
Parking	\$	50,056	\$	33,602		33,492		35,191		-	\$	-
Other	\$	4,700	\$	3,876		3,180		6,556		5,400	\$	5,400
Total Marina/ RV Park	\$		\$	236,121	•	245,238	•	264,568	\$	244,260	\$	244,260
Grants	٠.											
Federal Grants	\$	30,000	\$	245,250		-	\$	50,000		770,000	\$	770,000
State Grants	\$	179,855	\$	7,127		47,035	\$	350,000		535,000	\$	535,000
Total Grants	\$	209,855		252,377		47,035	- 1	400,000	\$	1,305,000	\$	1,305,000
Total Loan Proceeds	\$	2,010,309	\$	0	\$	483,186	\$ \$	400,000	\$	0	\$	0
Insurance Reimbursement Total Interest Earnings	\$ \$	0 201,248	\$ \$	0 132,316	\$ ¢	0 249,144	\$ \$	0 200,000	\$ \$	0 376,757	\$ \$	0 376,757
	Ą	201,240	Ą	132,310	٠	243,144	Ą	200,000	ڔ	370,737	Ą	370,737
Miscellaneous	-	F 40.4	۲.	2774	۸ ا	14.000	۲.	F 000	_	25.000	ć	25.000
Late Fees	\$	5,494	\$	3,774			\$	5,000	\$	25,000	\$	25,000
Promissory Note Interest	\$	1,198	\$	104 745	\$	0 592 726	\$	0 25 000	\$	0 25 000	\$	25.000
Miscellaneous Income Total Miscellaneous	\$ <b>\$</b>	24,484 <b>31,176</b>	\$	484,745	<u> </u>	583,736	\$	25,000	\$	25,000	\$	25,000
Total Wistellalieous	Þ	31,1/0	Þ	488,519	Þ	598,362	Ģ	30,000	\$	50,000	\$	50,000
Subtotal	\$		\$		\$	7,533,789	\$	8,171,168	\$	8,266,120		8,022,438
Beginning Fund Balance	\$	6,383,184		7,370,256		8,092,245	\$	8,092,245	\$	9,771,350		9,771,350
Total All Resources	\$	14,230,937	\$	14,897,024	\$	15,626,034	\$	16,263,413	\$	18,037,470	\$	17,793,788

<b>Department Requirements Detail</b>	il Executive									
		Actual		Actual		Actual		Revised	Р	roposed
Expenditures by Category	FY	2020-21	F١	2021-22	FY	2022-23	F١	Y 2023-24	FΥ	2024-25
Personnel Services										
Full-Time Equivalent		1.0		1.0		2.0		2.0		2.0
Salaries and Wages	\$	138,125	\$	132,400	\$	173,068	\$	417,429	\$	442,448
Payroll Taxes	\$	21,932	\$	14,136	\$	27,704	\$	48,890	\$	51,805
Employee Benefits	\$	13,420	\$	42,699	\$	56,298	\$	96,964	\$	108,209
<b>Total Personnel Services</b>	\$	173,477	\$	189,235	\$	257,072	\$	563,283	\$	602,462
Materials and Services										
Professional and Contract Services	\$	92,824	\$	57,533	\$	61,783	\$	83,000	\$	99,600
Legal Services	\$	203,975	\$	386,765	\$	212,443	\$	350,000	\$	385,000
Audit Services	\$	0	\$	0			\$	0	\$	0
Advertising/Marketing/Promotions	\$	865	\$	131	\$	4,797	\$	1,500	\$	1,650
Property Taxes/Waterway Leases	\$	0	\$	0			\$	0	\$	0
Insurance	\$	0	\$	0			\$	0	\$	0
Utilities	\$	3,156	\$	4,513	\$	2,611	\$	3,100	\$	3,410
Operating Supplies	\$	0	\$	0			\$	0	\$	0
Office Supplies	\$	3,913	\$	12,426	\$	18,637	\$	4,000	\$	4,400
Postage	\$	0	\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	0	\$	0	\$	0	\$	0	\$	0
Minor Equipment Purchase	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicle Maintenance	\$	0	\$	0	\$	0	\$	0	\$	0
Subscriptions	\$	974	\$	2,990	\$	539	\$	3,100	\$	3,410
Registration, Dues & Fees	\$	46,841	\$	47,720	\$	72,379	\$	61,000	\$	67,100
Travel & Training Expenses	\$	7,150	\$	22,202	\$	27,508	\$	29,000	\$	26,100
Permits & Fees	\$	0	\$	0	\$	0	\$	0	\$	0
Miscellaneous	\$	0	\$	0	\$	0	\$	0	\$	0
Total Materials and Services	\$	359,698	\$	534,280	\$	400,697	\$	534,700	\$	590,670
Capital Outlay										
Land	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$	0	\$	0	\$	0
Machinery and Equipment	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$	0	\$	0	\$	0
Total Capital Outlay	\$	0	\$	0	\$	0	\$	0	\$	0
Debt Service										
Principal	\$	0	\$	0	\$	0	\$	0	\$	0
Interest	\$	0	\$	0	\$	0	\$	0	\$	0
Total Debt Service	\$	0	\$	0	\$	0	\$	0	\$	0
Total Contingency	\$	0	\$	0	\$	0	\$	0	\$	0
Total Ending Fund Balance	ب \$	0	ب \$		ب \$	0	ب \$	0	ب \$	0
Total Budget		533,175	-	723,515	_	657,769		1,097,983		L,193,132
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<b>Department Requirements Detail</b>		Busine	ss l	Developm	nen	ıt & Exteri	nal	Commun	ica	tions
		Actual		Actual		Actual	F	Revised	Р	roposed
Expenditures by Category	FY	2020-21	FY	2021-22	FY	2022-23	FY	2023-24	FY	2024-25
Personnel Services										<u></u>
Full-Time Equivalent		2.0		2.0		3.0		3.0		3.0
Salaries and Wages	\$	159,068	\$	167,185	\$	251,124	\$	366,960	\$	311,450
Payroll Taxes	\$	18,737	\$	13,303	\$	20,523	\$	33,271	\$	41,344
Employee Benefits	\$	40,888	\$	31,537	\$	71,793	\$	83,107	\$	102,083
Total Personnel Services	\$	218,693	\$	212,025	\$	343,444	\$	483,338	\$	454,877
Materials and Services										
Professional Services	\$	16,513	\$	54,497	\$	5,756	\$	62,000	\$	60,000
Legal Services	\$	0	\$	0	\$	0	\$	0	\$	0
Audit Services	\$	0	\$	0	\$	0	\$	0	\$	0
Advertising/Marketing/Promotions	\$	42,666	\$	50,283	\$	65,668	\$	104,900	\$	85,000
Property Taxes/Waterway Leases	\$	0	\$	0	\$	0	\$	0	\$	0
Insurance	\$	0	\$	0	\$	0	\$	0	\$	0
Utilities	\$	2,043	\$	1,814	\$	3,232	\$	3,000	\$	3,500
Operating Supplies	\$	0	\$	0	\$	0	\$	0	\$	0
Office Supplies	\$	504	\$	741	\$	404	\$	1,200	\$	1,400
Postage	\$	0	\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	0	\$	0	\$	0	\$	0	\$	0
Minor Equipment Purchase	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicle Maintenance	\$	0	\$	0	\$	0	\$	0	\$	0
Subscriptions	\$	0	\$	0	\$	0	\$	0	\$	0
Registration, Dues & Fees	\$	3,648	\$	5,520	\$	19,365	\$	10,500	\$	12,000
Travel & Training Expenses	\$	432	ب \$	4,783	\$		\$	26,505	\$	20,156
Permits & Fees	۶ \$	432	ب \$	4,783	۲	10,107	۶ \$	20,303	\$	20,130
Miscellaneous	\$	0	Ι.	0			۶ \$	0	l '	0
Total Materials and Services	ب \$	65,806	\$	117,638	<u>ر</u>	112,532	·	208,105	\$ <b>\$</b>	182,056
Total Materials and Services	Ą	03,800	Ą	117,030	Ą	112,552	Ą	200,105	Ą	102,030
Capital Outlay										
Land	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$	0	\$	0	\$	0
Machinery and Equipment	\$ \$	0	\$	0	\$	0	\$	0	\$	0
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$	0	\$	0	\$	0
Total Capital Outlay	\$	0	\$	0			\$	0	\$	0
·										
Debt Service										
Principal	\$	0	\$	0	\$	0	\$	0	\$	0
Interest	\$	0	\$	0	\$	0	\$	0	\$	0
Total Debt Service	\$	0	\$	0	-		\$	0	\$	0
Total Contingency	\$	0	\$	0	\$	0	\$	0	\$	0
Total Ending Fund Balance	\$	0	\$		\$		\$	0	\$	0
Total Budget	\$	284,499	\$	329,663	\$	455,976	\$	691,443	\$	636,933

Department Requirements Detail			F	INANCE	Α	DMINIS	TR	ATION		
		Actual		Actual		Actual	ı	Revised	Pı	roposed
Expenditures by Category	FY	2020-21	FY	2021-22	FY	′ 2022-23	FY	2023-24	FY	2024-25
Personnel Services										
Full-Time Equivalent		4.5		4.5		5.0		5.0		5.0
Salaries and Wages	\$	287,884	\$	319,095	\$	361,898	\$	367,680	\$	405,462
Payroll Taxes	\$	22,971	\$	25,527	\$	27,831	\$	42,320	\$	48,056
Employee Benefits	\$	82,481	\$	89,095	\$	103,626	\$	122,647	\$	172,008
Total Personnel Services	\$	393,336	\$	433,717	\$	493,356	\$	532,647	\$	625,527
Materials and Services										
Professional Services	\$	38,288	\$	40,286	\$	76,415	\$	61,500	\$	85,000
Legal Services	\$	0	\$	0	\$	0	\$	0	\$	0
Audit Services	\$	23,800	\$	23,300	\$	24,500	\$	24,200	\$	28,750
Advertising/Marketing/Promotions	\$	693	\$	2,371	\$	786	\$	600	\$	1,000
Property Taxes/Waterway Leases	\$	0	\$	0	\$	0	\$	0	\$	0
Insurance	\$	0	\$	0	\$	0	\$	0	\$	0
Utilities	\$	0	\$	0	\$	0	\$	0	\$	0
Operating Supplies	\$	0	\$	0	\$	0	\$	0	\$	0
Office Supplies	\$	13,074	\$	12,409	\$	17,085	\$	17,000	\$	17,500
Postage	\$	3,626	\$	3,567	\$	4,444	\$	5,300	\$	5,500
Maintenance & Repairs	\$	0	\$	0	\$	0	\$	0	\$	0
Minor Equipment Purchase	\$	19,068	\$	11,597	\$	4,830		11000		18,000
Vehicle Maintenance	\$	0	\$	0	\$	0	\$	0	\$	0
Subscriptions	\$	100	\$	-	\$	0		200		250
Registration, Dues & Fees	\$	475	\$	725	\$	1,110	\$	1,500	\$	2,000
Travel & Training Expenses	\$	1,057	\$	2,214	\$	1,031	\$	4,500	\$	6,250
Permits & Fees	\$	18,912	\$	24,816	\$	28,850	\$	29,400	\$	32,750
Miscellaneous	\$	0	Ś	0	\$	0	\$	0	\$	0
Total Materials and Services		119,093	\$	121,285	<u> </u>	159,051		155,200	<u> </u>	197,000
	•	,	,	,	Ť		,		,	
Capital Outlay										
Land	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$	0	\$	0	\$	0
Machinery and Equipment	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$	0	\$	0	\$	0
Total Capital Outlay	\$	0	\$	0	\$	0	\$	0	\$	0
Debt Service										
Principal	\$	0	\$	0	\$	0	\$	0	\$	0
Interest	\$	0	\$	0	ب \$	0	\$	0	\$	0
Total Debt Service	\$	0	<sup>ې</sup> \$	0	ې \$		۶ \$	0	<sup>ې</sup> \$	0
		-		-	_					_
Total Contingency	\$	0	\$	0	\$		\$	0	\$	0
Total Ending Fund Balance	\$	0	\$	0	\$		\$	0	\$	0
Total Budget	<u>\$</u>	512,429	\$	555,002	\$	652,407	\$	687,847	\$	822,527

Department Requirements Detail			Fa	cility & P	ro	perty Ma	ana	gement			
		Actual		Actual		Actual		Revised	Р	roposed	
Expenditures by Category	FY	2020-21	F١	/ 2021-22	F١	/ 2022-23	F١	/ 2023-24	FY	2024-25	
Personnel Services											
Full-Time Equivalent		6.0		6.0		7.0		9.0		8.0	
Salaries and Wages	\$	471,067	\$	529,641	\$	517,767	\$	654,207	\$	616,946	
Payroll Taxes	\$	36,130	\$	44,130	\$	40,543	\$	76,220	\$	64,526	
Employee Benefits	\$	192,689	\$	183,234	\$	227,311	\$	267,312	\$	299,085	
Total Personnel Services	\$	699,886	\$	757,005	\$	785,628	\$	997,739	\$	980,556	
Materials and Services											
Professional Services	\$	181,882	\$	110,714	\$	141,635	\$	207,357	\$	255,000	
Legal Services	\$	0	\$	0			\$	0	\$	0	
Audit Services	\$	0	\$	0			\$	0	\$	0	
Advertising/Marketing/Promotions	\$	1,393	\$	1,291	\$	1,335	\$	1,500	\$	1,500	
Property Taxes/ Water Leases	\$	139,734	\$	143,492	\$	161,151	\$	143,000	\$	176,626	
Insurance	\$	290,435	\$	299,188		345,510	\$	269,500	\$	491,753	
Utilities	\$	189,780	\$	212,185	\$	258,550	\$	214,920	\$	247,158	
Operating Supplies	\$	11,995	\$	21,273	\$	29,010	\$	22,576	\$	27,091	
Office Supplies	\$	2,998	\$	2,874	\$	2,714	\$	2,500	\$	3,000	
Postage	\$	0	\$	0	\$	0	\$	0	\$	0	
Maintenance & Repairs	\$	225,044	\$	110,415		118,506	\$	204,640	\$	855,800	
Minor Equipment Purchase	\$	4,950	\$	12,000	\$	1,540	\$	12,000	\$	15,600	
Vehicle Maintenance	\$	8,000	\$	13,613	\$	18,844	\$	20,694	\$	24,833	
Subscriptions	\$	0	\$	0	ľ	,	\$	200	\$	200	
Registration, Dues & Fees	\$	410	\$	1,125	\$	664	\$	2,870	\$	3,301	
Travel & Training Expenses	\$	0	\$	1,040	\$	617	\$	9,870	\$	10,857	
Permits & Fees	\$	29,672	\$	29,547	\$	25,341	\$	30,284	\$	34,827	
Miscellaneous	\$	0	\$	0	\$	0	\$	0	•	,	
Total Materials and Services		,086,293	\$	958,757	<u> </u>	1,105,417		1,141,911	\$ 2	2,147,544	
Capital Outlay											
Land	\$	0	\$	0	\$	0	\$	0	\$	0	
Buildings		2,055,748	\$	0	\$	0		2,850,000	\$	150,000	
Improvements	\$	0	\$	620,772		699,942		2,925,000	\$	800,000	
Machinery and Equipment	\$	39,500	\$	7,500	\$	0	\$	135,000	\$	452,000	
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	432,000	
Infrastructure	\$	0	۲	0	\$	0	\$	135,000	\$	800,000	
Total Capital Outlay	<u> </u>	2,095,248	\$	628,272	\$	699,942		6,045,000		2,202,000	
Total capital outlay	γ-	-,033,240	~	020,272	Ψ	033,342	Ψ,	3,043,000	Ψ.	-,202,000	
Debt Service											
Principal	\$	0	\$	0	\$	0	\$	0	\$	0	
Interest	\$	0	\$	0	\$	0	\$	0	\$	0	
Total Debt Service	\$	0	\$	0	\$	0	\$	0	\$	0	
Total Contingency	\$	0	\$	0	\$	0	\$	0	\$	0	
Total Ending Fund Balance	\$	0	\$	0	\$	0	\$	0	\$	0	
Total Budget	\$3	·		\$ 2,344,034		2,590,987	\$8	8,184,650	\$ 5,164,396		

Department Requirements Detail	Te	erminal Services								
		Actual		Actual		Actual		Revised	Р	roposed
Expenditures by Category	FY	2020-21	F'	Y 2021-22	FΥ	2022-23	F١	/ 2023-24	FΥ	2024-25
Personnel Services										
Full-Time Equivalent		2.0		2.0		1.0		1.0		1.0
Salaries and Wages	\$	161,448	\$	162,336	\$	98,080	\$	109,169	\$	112,625
Payroll Taxes	\$	12,834	\$	16,379	\$	8,094	\$	12,848	\$	13,251
Employee Benefits	\$	51,077	\$	51,927	\$	41,691	\$	42,532	\$	45,681
Total Personnel Services	\$	225,359	\$	230,642	\$	147,866	\$	164,549	\$	171,556
Materials and Services										
Professional Services	\$	33,790	\$	9,135			\$	41,000	\$	47,150
Legal Services	\$	0	\$	0	\$	0	\$	0	\$	0
Audit Services	\$	0	\$	0	\$	0	\$	0	\$	0
Advertising/Marketing/Promotions	\$	0	\$	0	\$	0	\$	0	\$	0
Property Taxes/Waterway Leases	\$	0	\$	0	\$	0	\$	0	\$	0
Insurance	\$	0	\$	0	\$	0	\$	0	\$	0
Utilities	\$	4,260	\$	23,255	\$	23,265	\$	23,000	\$	26,450
Operating Supplies	\$	787	\$	78	\$	314	\$	600	\$	780
Office Supplies	\$	2,998	\$	1,449	\$	0	\$	600	\$	810
Postage	\$	0	\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	66,496		1,315,145	\$	299,188	\$	350,000	\$	420,000
Minor Equipment Purchase	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicle Maintenance	\$	4,562	\$	2,636	\$	2,068	\$	5,000	\$	5,250
Subscriptions	\$	160	\$	0	\$	0	\$	300	\$	300
Registration, Dues & Fees	\$	2,425	\$	1,190	\$	810	\$	1,100	\$	1,155
Travel & Training Expenses	\$	298	\$	9,209	\$	3,131	\$	5,250	\$	5,723
Permits & Fees	\$	27,851	\$	30,180	\$	34,301	\$	34,000	\$	37,400
Miscellaneous	\$	0	ς .	0	\$	0	\$	0	\$	0
Total Materials and Services		143,627	¢	1,392,276	\$	363,077	\$	460,850	\$	545,018
Total Materials and Services	~	143,027	~	1,332,270	~	303,077	~	400,030	~	343,010
Capital Outlay	_									
Land	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$	0	\$	1,250,000	\$ :	1,950,000
Machinery and Equipment	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$	0	\$	0	\$	0
Total Capital Outlay	\$	0	\$	0	\$	0	\$ :	1,250,000	\$1	1,950,000
Debt Service										
Principal	\$	0	\$	0	\$	0	\$	0	\$	0
Interest	\$	0	\$	0	\$	0	\$	0	\$	0
Total Debt Service	\$	0	ب \$	0	\$	0	ب \$	0	\$	0
	·		·		•				-	
Total Contingency	\$	0	\$	0	\$	0	\$	0	\$	0
Total Ending Fund Balance	\$	0	\$	0	\$	0	\$	0	\$	0
Total Budget	\$	368,986	\$	1,622,918	\$	510,943	\$ :	1,875,399	\$2	2,666,574

Department Requirements Detail	il Non-Departmental									
		Actual		Actual		Actual Revised			Proposed	
Expenditures by Category	FY	2020-21	F١	2021-22	F١	/ 2022-23	F١	Y 2023-24	FY	2024-25
Paragraph Compine										
Personnel Services	۲	11 550	٦	12.500	ے ا	0.050	۲.	16.000	ا د	10 200
Salaries and Wages	\$	11,550	\$	13,500	\$	9,950	\$	16,000	\$	19,200
Payroll Taxes	\$	1,756	\$	1,005	\$	800	\$	1,900	\$	2,280
Employee Benefits	\$ <b>\$</b>	0	\$	0	\$	0	\$	0	\$	0
Total Personnel Services	<b>&gt;</b>	13,306	\$	14,505	\$	10,750	\$	17,900	\$	21,480
Materials and Services										
Professional Services	\$	0	\$	0	\$	0	\$	0	\$	0
Intergovernmental Support/Services	\$	0	\$	0	\$	0	\$	0	\$	0
Legal Services	\$	0	\$	0	\$	0	\$	0	\$	0
Audit Services	\$	0	\$	0	\$	0	\$	0	\$	0
Advertising/Marketing/Promotions	\$	0	\$	0	\$	0	\$	0	\$	0
Property Taxes/Waterway Leases	\$	0	\$	0	\$	0	\$	0	\$	0
Insurance	\$	0	\$	0	\$	0	\$	0	\$	0
Utilities	\$	0	\$	0	\$	0	\$	0	\$	0
Operating Supplies	\$	0	\$	0	\$	0	\$	0	\$	0
Office Supplies	\$	9,000	\$	9,000	\$	9,000	\$	9,000	\$	9,000
Postage	\$	0	\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	0	\$	0	\$	0	\$	0	\$	0
Minor Equipment Purchase	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicle Maintenance	\$	0	\$	0	\$	0	\$	0	\$	0
Subscriptions	\$	0	\$	0	\$	0	\$	0	\$	0
Registration, Dues & Fees	\$	0	\$	3,500	\$	3,240	\$	5,140	\$	6,168
Travel & Training Expenses	\$	1,401	\$	8,000	\$	6,791	\$	11,250	\$	13,500
Permits & Fees	\$	0	\$	0	\$	0	\$	0	\$	0
Miscellaneous	\$	0	\$	0	\$	0	\$	0	\$	0
Total Materials and Services	\$	10,401	\$	20,500	\$	19,031	\$	25,390	\$	28,668
Carital Outlan										
Capital Outlay  Land	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$	0	\$	0	\$	0
Machinery and Equipment	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$	0	\$	0	\$	0
Total Capital Outlay	\$	0	\$	0	\$	0	\$	0	\$	0
	•		*		*		*		•	
Debt Service										
Principal	\$	655,324	\$	622,077	\$	255,950	\$	325,139	\$	226,355
Interest	\$	556,635	\$	568,913	\$	397,232	\$	460,525	\$	160,387
Total Debt Service	\$ 1	1,211,959	\$ :	1,190,990	\$	653,182	\$	785,664	\$	386,743
Total Contingency	\$	0	\$	0	\$	0	\$	3,062,743	\$	6,912,460
Total Ending Fund Balance	\$	0	\$	0	\$	0	\$	0	\$	0
Total Budget		,235,666		1,225,995		682,963		3,891,697		7,349,351

Department Requirements Detail	il All Department										
		Actual		Actual		Actual		Revised		Proposed	
Expenditures by Category	F١	2020-21	F	Y 2021-22	F	Y 2022-23	F	Y 2023-24	F	Y 2024-25	
Personnel Services											
Full-Time Equivalent		16.5		17.5		18.0		20.0		19.0	
Salaries and Wages	\$	1,240,096	\$	1,366,960	\$	1,411,887	\$	1,992,226	\$	1,973,131	
Payroll Taxes	\$	114,360	\$	116,784	\$	125,495	\$	212,960	\$	226,262	
Employee Benefits	\$	390,555	\$	423,024	\$	500,720	\$	619,079	\$	707,112	
Total Personnel Services	\$ :	1,745,011	\$	1,906,769	\$	2,038,102	\$	2,824,265	\$	2,906,505	
Materials and Services											
Professional and Contract Services	\$	363,297	\$	302,043	\$	285,589	\$	371,095	\$	546,750	
Legal Services	\$	227,520	\$	182,433	\$	212,443	\$	350,000	\$	385,000	
Audit Services	\$	23,800	\$	23,500	\$	24,500	\$	23,300	\$	28,750	
Advertising/Marketing/Promotions	\$	45,617	\$	86,348	\$	72,586	\$	107,650	\$	89,150	
Property Taxes/Waterway Leases	\$	139,734	\$	134,522	\$	161,151	\$	110,585	\$	176,626	
Insurance	\$	290,435	\$	242,279	\$	345,510	\$	249,673	\$	491,753	
Utilities	\$	199,239	\$	187,490	\$	287,658	\$	203,950	\$	280,518	
Operating Supplies	\$	12,782	\$	23,564	\$	29,324	\$	15,400	\$	27,871	
Office Supplies	\$	32,487	\$	28,139	\$	38,840	\$	24,270	\$	36,110	
Postage	\$	3,626	\$	6,000	\$	13,444	\$	5,210	\$	5,500	
Maintenance & Repairs	\$	291,540	\$	310,832	\$	417,694	\$	554,639	\$	1,275,800	
Minor Equipment Purchase	\$	24,018	\$	22,000	\$	6,370	\$	20,357	\$	33,600	
Vehicle Maintenance	\$	12,562	\$	10,492	\$	20,912	\$	17,500	\$	30,083	
Subscriptions	\$	1,234	\$	3,120	\$	539	\$	3,924	\$	4,160	
Registration, Dues & Fees	\$	53,799	\$	56,787	\$	94,328	\$	80,512	\$	88,423	
Travel & Training Expenses	\$	10,338	\$	34,759	\$	53,634	\$	78,355	\$	82,586	
Permits & Fees	\$	76,435	\$	69,979	\$	95,283	\$	79,320	\$	97,084	
Miscellaneous	\$	0	\$	0	\$	0	\$	0	\$	0	
Total Materials and Services	\$	1,808,463	\$	1,724,286	\$	2,159,805	\$	2,295,741	\$	3,679,763	
Capital Outlay											
Land	\$	0	\$	0	\$	0	\$	0	\$	0	
Buildings	\$	2,055,748	\$	0	\$	0	\$	2,850,000	\$	150,000	
Improvements	\$	0	\$	620,772	\$	732,368	\$	4,175,000	\$	2,750,000	
Machinery and Equipment	\$	39,500	\$	7,500	\$	0	\$	135,000	\$	452,000	
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0	
Infrastructure	\$	0	\$	0	\$	0	\$	800,000	\$	800,000	
Total Capital Outlay	\$ 2	2,095,248	\$	628,272	\$	732,368	\$	7,960,000	\$	4,152,000	
Debt Service											
Principal	\$	655,324	\$	622,077	\$	255,950	\$	325,139	\$	226,355	
Interest	\$	556,635	\$	568,913	\$	397,232	\$	460,525	\$	160,387	
Total Debt Service	\$ :	1,211,959	\$	1,190,990	\$	653,182	\$	785,664	\$	386,743	
Total Contingency	\$	0	\$	1,315,145	\$	271,228	\$	3,062,743	\$	6,912,460	
Total Ending Fund Balance	\$	0	\$	0	\$	0	\$	0	\$	0	
	÷		<u> </u>		<u> </u>		<u>.</u>		<u>.</u>	<del> </del>	

**Total Budget** 

\$6,860,680 \$ 6,765,462 \$ 5,854,685 \$16,928,413 \$18,037,471

# **Capital Projects**

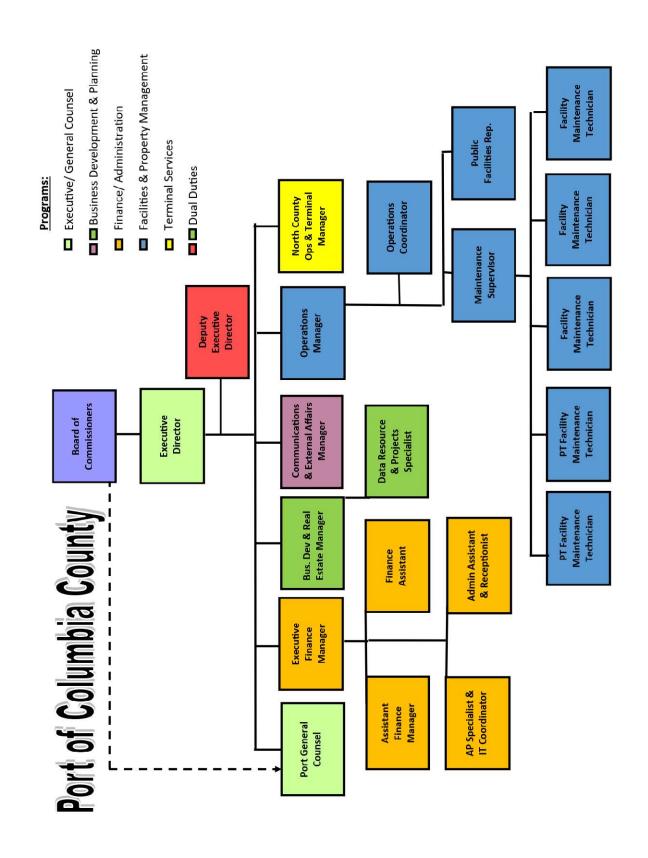
Fiscal year 2025

		Proposed
Project		Y 2024-25
<u>CBC</u>		¢.o
		\$0 \$0
Columbia City		باد
		\$0
		\$0
McNulty Creek		ĊO
		\$0 \$0
Milton Creek		ŞŪ
<del></del>		\$0
<u>Multnomah</u>		
Shop Building	\$ \$	150,000
	\$	150,000
Port Westward		
Dock improvements	\$	1,950,000
	<u>\$</u> \$	1,950,000
<u>RR Ave</u>		
	<u>\$</u> \$	0
SB Marine Park	Ş	U
Service Boat		78,000
Upland Improvements (\$400k grant)	\$	800,000
	\$	878,000
SIA Wasteida Payamant (\$295k grant)	<u> </u>	400,000
Westside Pavement (\$385k grant) Emergency Generator (\$135k grant)	\$ \$	324,000
East Side Hangar Demo	\$	50,000
Runway Rehab (\$385k grant)	\$ \$ \$	400,000
	\$	1,174,000
<u>ADM</u>		4-
		\$0 \$0
		ŞU
Total projects	\$	4,152,000
	<u>- T</u>	, ,

#### **Debt Service**

The "New Hangar Building" at the Scappoose Airport is currently vacant. The loan payment on the building has been factored into the FY25 budget without any revenue being recognized.

		Final	В	Balance at		Budget
Category	Interest	Payment	Jι	ıly 1, 2024	F	Y 2024-25
Active						
Debt service						
Loans						
CPBR Rail/Col County						
Oregon Aero Building	3.92	12.01.32	\$	733,512	\$	94,980
Mult. Bldg. B improv.	3.30	12.01.37	\$	158,907	\$	13,601
RainShadow Labs	3.37	01.01.26	\$	172,631	\$	11,870
Mult. Composite Bldg E	3.43	01.01.40	\$	464,921	\$	62,371
SIA Water/Sewer	3.96	04.01.45	\$	482,582	\$	32,963
SA Hangar Bldg	3.31	10.01.41	\$	2,449,200	\$	170,959
<u>Planned</u>						
Loans						
None			\$	-	\$	-
Total requirements			\$	4,461,753	\$	386,744



## PORT OF COLUMBIA COUNTY COMMISSION

Port of Columbia County Commissioners are elected by Port District residents and serve a four-year term.

<u>Position</u>	<u>Name</u>	<u>Title</u>	Term of Office
Position 1	Nancy Ward	2 <sup>nd</sup> Vice President	2023-2027
Position 2	Chip Bubl	Secretary	2023-2027
Position 3	Nick Sorber	Treasurer	2023-2027
Position 4	Robert Keyser	President	2021-2025
Position 5	Brian Fawcett	Vice-President	2021-2025

Budget Committee members consist of the Port Commissioners and an equal number of citizens appointed by the Commission to serve three-year terms. Currently, appointed members include:

<u>Position</u>	<u>Name</u>	Term of Office
Position 1	Rachel Armitage	2024-2026
Position 2	Dan Garrison	2024-2026
Position 3	Rachael Barry	2023-2025
Position 4	Paul Langner	2024-2026
Position 5	Robert Gadotti	2023-2025

					400	+		
		FY25 Capital Budget Worksheet: April 2024	Casii secured		Casii Red	Cash Requirement		
;	į	;	!	FY25 - Net of		ļ		
Line # Site	Site		FY25 Grant Rev Grant Funding FY26	Grant Funding		FY27	FY28	Total Budget
1	1 ADM	Accounting Software Conversion		\$100,000	\$25,000			\$125,000
2	2 ADM	Technology/Security Camera Upgrades		\$20,000	\$25,000	\$30,000	\$30,000	\$105,000
က	PWW	Beaver Dock Seismic Assessment (Done in FY24)						\$0
4	PWW	Beaver Dock Seismic Modernization Berths 1&2				\$4,850,000	\$23,150,000	\$28,000,000
5	PWW	Beaver Dock Design, Engineering and Permitting		\$1,950,000	\$1,950,000	0\$		\$3,900,000
9	PWW	Beaver Dock Fire System Improvements		\$750,000				\$750,000
7	PWW	PWW Expand Water Intake System			\$250,000			\$250,000
8	CLAT	Site Development - TBD - Demo					\$1,000,000	\$1,000,000
တ	ပ္ပ	Dock Operational Capacity - In Water		\$250,000	\$250,000			\$500,000
10	10 CC	Dock Operational Capacity - Upland			\$250,000			\$250,000
11	11 CC	Office Remodel					\$1,000,000	\$1,000,000
12	12 CC	Rail Spur and Drainage Improvements			\$100,000	\$900,000		\$1,000,000
13	13 MIL	None						\$0
14	McN	14 McN 82000 SF Spec Industrial Bldg & Campus		\$200,000	\$100,000	\$4,200,000	\$4,200,000	\$8,700,000
15	15 RRA	Maintainence Shop - Option A RR Ave; incl access road		\$400,000				\$400,000
16	MULT	16 MULT Maintenance Shop - Option B - Winner's Circle		\$150,000				\$150,000
17	MULT	17 MULT   Maintainence Shop - Option C - Multnomah			\$3,500,000			\$3,500,000
18	MULT	18 MULT Park Expansion/Fill				\$250,000		\$250,000
19	MULT	19 MULT Site Paving			450000	450000		\$900,000
20	20 SBM	Marina Maintenance Dredging	\$485,000	\$2,015,000				\$2,500,000
21	21 SBM	Upland Marina Improvements	\$400,000	\$400,000				\$800,000
22	SBM	In-Water Marina Improvements		\$65,000	\$150,000	\$4,785,000		\$5,000,000
23	23 SBM	Bayport RV Park Expansion					\$1,000,000	\$1,000,000
24	24 SBM	Port Service Boat		\$128,000				\$128,000
25	25 SA	West Side Pavement Maintenance	\$385,000	\$15,000				\$400,000
26	26 SA	Emergency Generator System	\$135,000	\$221,000				\$356,000
27	27 SA	Runway Rehab Resurfacing - Phase 2	\$385,000	\$15,000				\$400,000
28	28 SA	East Waterline Const. Phase 2		\$500,000				\$500,000
29	SA	East Side Hangar Demo		\$50,000				\$50,000
30	SA	East Side Hangar Design and Engineering		\$50,000				\$50,000
31	SA	East Side Pavement Maintenance - Design and Engineering			90000			\$90,000
32	SA	East Side Pavement Maintenance - Construction				275000		\$275,000
		Annual Totals	\$1,790,000	\$7,279,000	\$7,140,000	\$15,740,000	\$30,380,000	\$60,539,000
			FY25 Grant Rev	FY25	FY26	FY27	FY28	4 Year Total